# Fostering Implementation of the Roaring Fork Watershed Plan

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University of Michigan School of Natural Resources & Environment

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### Roadmap of Presentation

- 1. Introduction and Research Questions
- 2. Methodology
- 3. Highlighted Case Study
- 4. Cross Case Analysis
- 5. Public Awareness Campaigns
- 6. Summary Observations and Recommendations

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# **Trip to Colorado**

• Roundtable Discussions, Floating Summit



### **Water Committee Goals**

- Elevate importance of water
- Coordinating body
- Develop common goals and mission
- Reach out to the community
- Strengthen education programming





### Literature Review on Collaboration

- Representation
- Interdependence
- Identity
- Consensus
- Uncertainty & Joint fact-finding
- Implementation



### **Research Questions**

 What are the lessons to RFWC- Water Committee from the array of experiences of others?

- How have other watershed groups organized themselves to deal with these issues?
- What types of projects and activities do they do?
- What is facilitating their ability to achieve these objectives?
- What challenges have they encountered?
- What educational strategies do they use?

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# Methodology - Watershed Initiatives

- Researched organizations involved in natural resource management, specifically water
- Some criteria
  - Long-term goals
  - Minimum of five years existence
  - Collaboration across diverse sectors
  - Does not cross international boundaries

### **Current Governance Structures**

Government-based:
Recognized through
legislation;
Works within government
framework

**Authority**: capacity to enforce recommendations

**Advisory**: gives recommendations to government agency

• Community-based: Self-governed; Non profit

501(c)3: IRS tax-exempt status

Ad Hoc: formal partnership lacking 501(c)3 status

CURRENT GOVERNANCE TYPE			I. Government								II. Grassroots											
			a) authority				b) advisory					b) Ad-hoc										
COTEMINATOR THE										a) 501(c)3										D) Au	-	
CRITERIA (below)	NAME OF GROUP	Henry's Fork Watershed Council	Walla Walla Watershed Partnership	Fountain Creek Watershed Flood Control & Greenway District	Niobrara Council	Water Forum	Animas River Stakeholders Group	Owl Mountain Partnership	Clear Creek Watershed Foundation	Blackfoot Challenge	Siuslaw Watershed Council	Coos Watershed Association	The Deschutes River Conservancy	Applegate Partnership & Watershed Council	Cimarron Watershed Alliance, Inc.	North Fork River Improvement Association	The Diablo Trust	Belle Fourche River Watershed Partnership	Coalition of the Upper South Platte	Feather River Coordinated Resource Management Group	Cosumnes River Project and Preserve	
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Assessment/Monitoring		Х		Х	Х	Х	X	Х	X	Х	Х	Х	Х	X	Х	Х	Х	Х	Х	Х	Х	
Lobbying	2					3	1 8		8 1	8		8			9					- 5		

# Case Studies sorted by Governance Structures

#### Government- Authority

- Henry's Fork Watershed Council
- Walla Walla Watershed Partnership
- Fountain Creek Watershed Flood Control & Greenway District
- Niobrara Council

#### Government- Advisory

- Water Forum
- Animas River Stakeholders Group
- Owl Mountain Partnership

#### Community- 501(c)3

- The Blackfoot Challenge
- Siuslaw Watershed Council
- Coos Watershed Council
- The Deschutes River Conservancy
- Applegate Partnership & Watershed Council
- Cimarron Watershed Alliance, Inc.
- North Fork River Improvement Association
- The Diablo Trust
- Belle Fourche River Watershed Partnership
- Coalition of the Upper South Platte
- Clear Creek Watershed Foundation

#### Community- Ad Hoc

- Feather River Coordinated Resource Management Group
- Cosumnes River Project and Preserve



# Methodology – Public Awareness Campaigns

- Campaigns focused on
  - Water quantity
  - Water quality
  - Riparian land use
- Some criteria
  - Geographic location campaigns occur
  - Has a comparable geographic scale
    - Watershed, Town/City, County
  - Target underserved population

### **Case Studies**

- Bert the Salmon & Natural Yard Care Campaign
- The Chesapeake Club
- Clark Fork Coalition
- Feather River CRM
- Partners for Clean Water
- Use Only What You Need (Denver Water)
- Water Use It Wisely

3 additional Educational Resources were researched to address specific educational needs and interests of RFWC/WC

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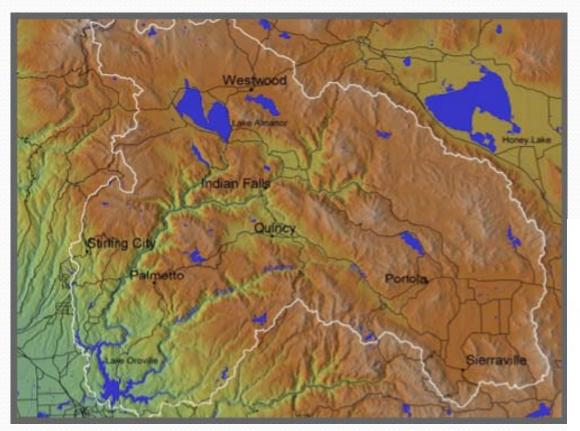


# The Feather River Coordinated Resource Management Group

• Their **mission** is to:

"Maintain and enhance ecosystems and community stability in the Feather River Watershed through collaborative landowner participation."







### Comparison

# Feather River Coordinated Resource Management Group

- Quincy, California
- Population: 33,168
- Area of Watershed: 3,594 square miles
- Several Counties
- Dealing with water quantity issues
- 65% public land
- Geography

## Roaring Fork Watershed Collaborative

- Basalt, Colorado
- Population: 40,000
- Area of Watershed: 1,451 square miles
- Several Counties
- Dealing with Transmountain Diversions
- 75% public land
- Geography

# The Feather River Coordinated Resource Management Group

- Created in 1985
- Degraded Watershed due to decades of poor natural resource management
  - o Timber, mining, grazing
- Rock Creek Dam operated by Pacific Gas & Electric (PG&E)
  - Excessive sedimentation



# The Feather River Coordinated Resource Management Group

- Organizational Structure:

   Ad Hoc, Technical Advisory Committees (TACs)
- Education:
   In-school education
- Activities: Voluntary Projects
- Facilitating Factors:
   Champion
- Challenges: Funding

### Roadmap of Presentation

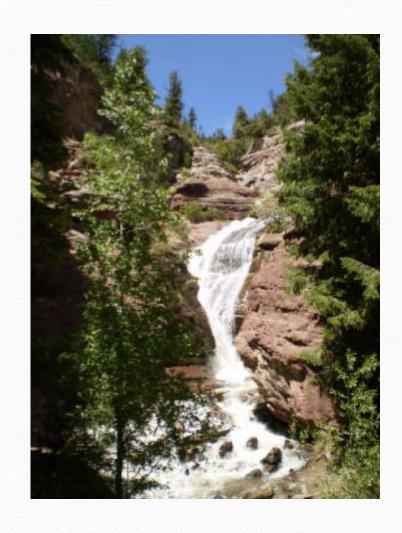
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## **Cross-Case Analysis**

Organizational Structure Activities Education and Outreach Facilitating Factors Challenges

Why do initiatives form?

- Threat of Federal regulation
- Poor resource management
- Lack of regional planning
- Provide local forum



Organizational partners represent diverse interests:

- Landowners/Farmers/Ranchers
- Federal/State/Local Agencies
- Environmental Organizations
- Recreationalists
- Businesses
- Universities

In what ways are watershed groups organized?

- Government-based with authority
- Government-based as advisory
- •501(c)3
- •Ad Hoc

- Board of Directors
- Staff
  - o Paid
  - Volunteer
  - Consultants
  - Contractors
- Committees



## **Organizational Chart of FRCRM**



### **Activities**

#### Initial Activities

- Discussion of values, facilitator, watershed tours
- Environmental assessment Watershed plan

### Mature organizations

- Primary activities: Restoration projects, informationsharing, water quality monitoring, stewardship & education
  - Voluntary approach

#### Creative Activities

 Water banking, conservation easements/fee titles, University partnerships, community brainstorm forums, dispute resolution

### **Activities**

### **Funding**

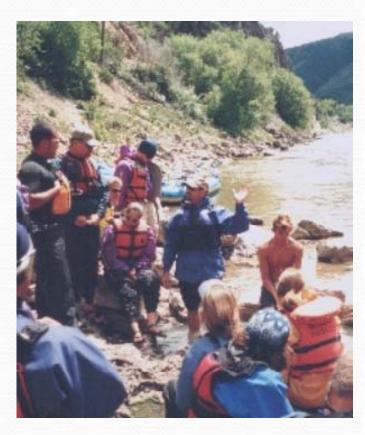
- Primary sources: state and federal grants
- Partnerships expand capacity and sources of funding
- Funding can also drive the diversity of activities, particularly for community-based organizations.

### **Education and Public Outreach**

- Target audience
- Partners
- Measures of Success







### **Education Toolbox**

### Low hanging fruit

- Written materials
- Website
- Social media
- Merchandise
- Advertise

### **Resource Intensive**

- Watershed tours
- Education Center/Exhibit
- Volunteer activities
- Watershed Festival
- Student-centered
- Teacher-centered









Participants are informed about their watershed, what makes Clear Creek unique and what they can do to take better care of their watershed.





### **Facilitating Factors**

What facilitates coming together?

- Champion
  - A person who dedicates themselves for the partnership
- Sense of place
- Recognition of interconnectedness
- Threat
  - Designation of Superfund site, ESA, Wild & Scenic, Growing population
- Technical base knowledge
  - Pre-existing Assessments/studies

#### **Facilitating Factors**

What facilitates their ability to achieve these objectives?

- Funding
- Initial successful project and continued projects
- Collaboration and partnerships
- Open discussion forum
- Rural vs urban
- Steered away from political activity
- Educational and outreach activities

### **Facilitating Factors**

#### Trust

Possibly the most integral factors to making a partnership successful

#### Built through:

- Communication
- Role of agency and government
- Organizational presence within watershed
- Diverse and equal representation
- Joint fact-finding
- Small, initial successes
- Voluntary nature of projects

## **Major Challenges**

- Top 7 challenges identified in the case studies:
  - Funding for project implementation
  - Capacity of staff
  - Issue complexity
  - Trust between participants
  - Issues of legitimacy
  - Buy-in to the process
  - Ongoing participation

## **Major Challenges**

- Funding for project implementation
- Capacity of staff
- Issue complexity
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## **Major Challenges**

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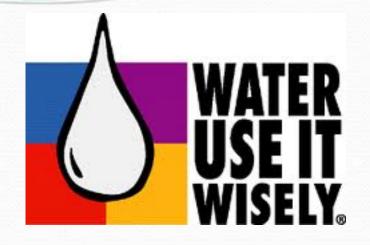
#### **Public Awareness Campaigns**

7 Public Awareness Campaigns were selected to provide additional information on:

- Water quantity
- Water quality
- Riparian habitat

#### **Water Quantity**

Water Use it Wisely





 Initiated by Arizona cities, developed by outside advertising agency, Park&Co

### **Water Quantity**

#### Water Use it Wisely

- messages targeted at individuals, cities, and organizations
- adaptable at many scales, both financially and physically



## **Water Quality**

Partners for Clean Water

"The Boise River is closer than you think!"



#### **Water Quality**

#### **Educational Tools:**

- Storm Drain Marking
- Community Curriculum
- Eddy Trout







#### Riparian Habitat



#### clean waters 25 years

Clark Fork Coalition

#### Rivers Rise. Build Back. Campaign

- Voluntary stream set backs
- Multiple partners
- Target audiences

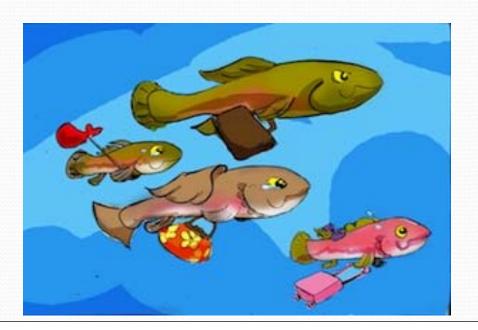


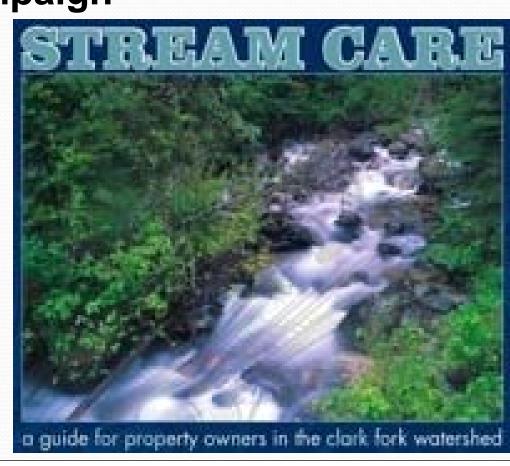
#### Riparian Habitat

Clark Fork Coalition

#### Rivers Rise. Build Back. Campaign

- Simple, concise messages
- Measures of success





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## Summary Observations of Roaring Fork Watershed Collaborative

- RFWC- Water Committee is on the right track!
  - Joint fact finding
  - Diverse coalition
  - Information sharing
  - Building initial relationships
  - Buy-in
  - Education component of Watershed Plan
  - Tailored roles



# Observations – How Others Have Organized

- Government Authority
- Government Advisory
- Community 501(c)3
- Community Ad Hoc
- Weak Ad Hoc organizational structure for RFWC
  - Recommendation: Develop more formalized commitments through Memorandum of Understanding

#### **Observations – What Others Do**

- Array of activities
  - o Initial, project driven, planning
- RFWC currently participates in information sharing, joint fact finding, and planning.
  - Recommendations:
    - Trust-building
    - Voluntary projects with clear objectives and cost-effective justification
    - Think creatively e.g. market-based mechanisms
    - Pursue varied funding opportunities

## Observations – Education Strategies

- Array of educational strategies
  - Low hanging fruit
  - Resource intensive
- RFWC is lacking an educational program.
  - Recommendations:
    - Continue with existing education efforts
      - Build upon student outreach and increase adult education
      - Identify education objectives
      - Identify target audiences, pilot and evaluate efforts
      - Expand capacity through partnerships

## Thank you!

Any questions?

